



Name of meeting: Scrutiny

Date: 3rd March 2022

Title of report: Update on the Huddersfield Blueprint including the Cultural Heart.

Purpose of report: The purpose of this report is to give an update on the Huddersfield Blueprint programme as well as outline the progress of the Cultural Heart programme following Cabinet approval of the Strategic Outline Case (Gateway 1) on the 16th November 2021. Work on this is now progressing in preparation for Cabinet to consider the Outline Business Case in July 2022.

Cabinet had initiated the Cultural Heart programme with the Cabinet Approval on the 22nd June 2021 and progress has previously been reported to Scrutiny on the 7th September 2022.

The Cultural Heart programme will be presented to Cabinet at each of the Gateway stages for consideration of the proposals, to give direction and authority to proceed.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Yes Expenditure >£250,000
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)</u>?	Key Decision – Yes published 5/10/21 The 16/11/21 Cabinet Report had a public report with public Appendices 1 & 2 and private Appendix 3
The Decision - Is it eligible for call in by Scrutiny?	Yes
Date signed off by <u>Strategic Director</u> & name Is it also signed off by the Service Director for Finance? Is it also signed off by the Service Director for Legal Governance and Commissioning?	David Shepherd: Cabinet report: 8th November 2021 Scrutiny report: 19th February 2022 Eamonn Croston: Cabinet Report: 4th November 2021 Julie Muscroft: Cabinet Report: 5th November 2021
Cabinet member <u>portfolio</u>	Cllr Peter McBride Regeneration Portfolio Holder, Cllr Davies – Corporate Portfolio holder

1 Summary, Introduction and Context

1.1 Regenerating our Towns - Huddersfield Town Centre Blueprint

Kirklees Council launched its ambitious Huddersfield Blueprint (“blueprint”) regeneration vision in June 2019. The blueprint is a ten-year vision to create a thriving, modern day town centre that will be accessible, busy, inclusive, family-friendly, sustainable and a safe environment that will maximise opening times.

Since its launch in the summer of 2019 the Huddersfield Blueprint has been the primary focus for the regeneration of Huddersfield town centre. This is complemented with programmes of regeneration in Dewsbury through the Dewsbury Blueprint and the Dewsbury Town Deal. In addition, programmes are being developed in other towns in Kirklees through the small centre initiative.

Huddersfield Blueprint remains the largest of the Council’s ambitious plans spanning the next 10 years and several key programmes and projects have been progressed during the latest two and half years. The largest of these initiatives is the Cultural Heart and the next stages for this is set out in detail in detail in this report.

Of particular importance is how Huddersfield Town Centre adapts and responds positively post covid, particularly the changing needs and aspirations of the town center’s catchment population. The shape of our town centre will be different in the future with more focused retail, increased leisure, greater accessibility and more green and open spaces with flexible uses.

Since its launch Huddersfield Town Centre’s future has been bolstered by the inclusion of the University’s National Health Innovation Campus at the Southgate site and the announcement of the Transpennine Rail upgrade. This report sets out progress being made on of key projects and programs within the blueprint with a second section dedicated to the Cultural Heart in more detail.

SECTION 1

1.2 Core Blueprint Projects and Programmes

The following core projects and programmes are also summarized in the sections below as these are being developed and managed towards delivery. These are:

- George Hotel
- Northumberland Street Regeneration Project
- New Street including Huddersfield Market Decant
- Kingsgate cinema
- 103 New Street
- Bus Station
- Station to Stadium Enterprise Corridor

1.3 George Hotel

The Hotel came into Council possession in 2020. Since that time work has taken place on the first phase of physical repair to the building to ensure that it is watertight and is fit for the next phase of development. The project is complex and due to be completed by January 2023. At that point the building will be ready for the re-development phase.

The main objective is to secure the most sustainable long-term future for the building. To achieve this alongside the phase 1 physical work, work has been progressing with a specialist Development Manager to identify an optimum use and offer for the building that is attractive to the market. This includes early engagement with hotel operators.

To be attractive to a quality hotel operator current specialist advice identifies the need to increase room numbers and sizes; deal with accessibility issues throughout the building and ensure the food and beverage space can be maximized. Clearly, the listed status of the building is also a major consideration so work has been undertaken with conservation architect with experience of hotel development.

The next stage of this work will be to develop a final design for the new hotel. It is likely that a report will be presented to Cabinet in summer 2022 outlining a preferred design, costs and potential preferred operator. Ahead of this the concept will be marketed to the hotel sector during March and April 2022.

The program that has been set is aggressive with a planned completion and opening in 2025.

1.4 Northumberland Street Regeneration Project including Huddersfield Market

This project is looking at the existing Huddersfield Open Market area with a view to creating a destination at this end of town. This is intended to be the location of the future Huddersfield's market offer. The long-term vision for this was highlighted in the report to cabinet on 18th January 2022. The objective is to have a destination that is attractive to a wide audience and also support the business and commuter activity that is emerging in this area of town – see section on Station to Stadium Enterprise Corridor below.

A series of initial design options with a business case is being prepared and this project will be considered alongside other proposals for possible levelling up bids, should a further round be announced by Government.

The early program for delivery of this project is impacted by other works in the area particularly that associated with the Transpennine Route upgrade – also highlighted in the Cabinet report of 18th January 2022. It is unlikely that this project will be delivered before 2025.

1.5 New Street

The replacement of the public realm for New Street is already underway and has undergone consultation. The project envisages a revitalization of the street as a high quality pedestrian space with room for events and pop up stalls. The key feature is a series of tall structural planters.

Work to date has concentrated on investigating statutory undertaker apparatus and cellars in the area. The remainder of the construction work will commence in August 2022 with an anticipated end in January 2024.

1.6 Kingsgate Cinema

Through the Council's Property Investment Fund (PIF) the Council is working with the owners of Kingsgate Shopping Centre and the Light cinema group to bring a cinema into the town centre. This will be a valuable addition to the town centre's leisure offer and ensure a new family orientated attraction becomes embedded into the town

Planning permission is already granted and conditions associated with this are being discharged. The construction contract is currently being tendered by the owner of Kingsgate. Once a successful contractor is on board then the construction period will last 18 months.

1.7 103 New Street – Student Accommodation

Again, utilising the Council's Property Investment Fund this project will deliver approximately 120 student bedspaces in the former Co-op building. This project is nearing completion with scaffolding recently being removed. The current developer programme shows this project being completed for occupation in the summer of this year.

1.8 Bus Station

Huddersfield bus station improvement is part of the wider Transforming Cities Fund programme being delivered across West Yorkshire. The Council, working with the Combined Authority, are currently developing this project and business case. The current programme takes us to the submission of an initial planning application. The programme is:

- Outline Business Case (OBC) submission - April 2022
- OBC approval -- July 2022
- Consultation – Autumn 2022
- Planning -- December 2022

1.9 Town Centre Living

The blueprint's aim is to utilise heritage buildings to change and diversify the housing offer in Huddersfield TC and support wider town centre uses. In order to start a town centre living program officers are concentrating on buildings within public ownership. Primarily at this stage Estate Buildings and Somerset House. In terms of progress the following is relevant.

Estate Buildings – There is potential to provide around 30 high quality, well sized residential units. Scaffolding is already erected to allow wind and watertight works to be carried out. This is to be complete early in 2023 with a residential development to follow afterwards.

Somerset House - potential to provide around 15 high quality, well sized residential units - indicatively development taking place 2023-24

1.10 Station to Stadium Enterprise Corridor – including the National Health Innovation Campus

Since the launch of the Huddersfield Blueprint there have been a number of significant factors have affected this work. The first has been Pandemic, secondly the Transpennine Route Upgrade announcement and lastly, the sale of the former sports centre site to the University to deliver its National Health Innovation Campus.

These are all significant and create the ideal conditions for us to support wider regeneration in this area. To capture these opportunities, and start to plan ahead, the Council is embarking upon a master planning exercise for the future growth around the rail station, the Southgate site and land between Leeds Road, the Stadium and St Andrew's Road. The aim is to provide a planning framework to deliver regeneration based on high quality employment uses with Phase 1 of the concept being the National Health innovation Campus. This will give a focus for business and employment growth in that area.

A planned approach at this stage will be an opportunity to provide a platform after TRU is implemented to help shape the future for some of the towns underutilized assets bringing into focus assets such as the Station Warehouse and Crown House.

The work on the masterplan started in early February and will be completed in the summer of 2022. There will be stakeholder engagement associated with this work – early discussions have been held with some of these. It is anticipated that this approach will raise the profile of Huddersfield at regional level which in turn will attract further investment.

SECTION 2

1.11 Delivering the Cultural Heart Programme

The Council's vision is for a new Cultural Heart, to be built around the Queensgate Market and the existing library and art gallery buildings. The vision for the Cultural Heart includes the following:

- Events/live music venue
- Food Hall
- Museum and art gallery
- Town Park
- A new library
- Replacement Multi Storey Car Park (MSCP)
- Improved links to the University
- New Restaurants and bars

On the 16th November 2022 Cabinet approved the report 'Cultural Heart, part of the Huddersfield Blueprint – Gateway 1' (see section 8 for the report). The report set out the Strategic Outline Case (SOC) for the Cultural Heart programme as the first step in the proposals and strategy for developing a robust master plan and Outline Business Case (OBC) at Gateway 2 (GW2), on an accelerated timescale with a target date of July 2022.

The OBC will follow the Green Book methodology (the Green Book is guidance issued by HM Treasury on how to appraise policies, programmes and projects) and will provide Cabinet with the appropriate information to determine the future direction of the programme beyond GW2 and ensure that Council resources are committed appropriately.

So that progress can be monitored and controlled the programme must come back to Cabinet at each of the gateways. At the moment the programme is only approved to

GW2. It is at this gateway that Cabinet will be asked to consider allowing the programme to proceed and commit to further funding.

The ongoing preparation of the OBC up to GW2 will take a significant amount of resource from the consultant team and support from Council staff over the remaining months to July 2022

1.12 Securing Appropriate Resources

The Strategic Development Partner (SDP) was appointed on the 5th July 2021 and brings together the necessary skills and resources to deliver the Cultural Heart programme. The SDP is comprised of the specialist disciplines that together with the designers are needed to produce the deliverables required for the SOC, and subsequently the OBC. The SDP brings the capacity and experience of similar masterplan scale programmes that was not available to the Council in house. Led by their Programme Manager, the SDP has been working alongside the Council, using recognised processes and procedures, to bring forward the Cultural Heart programme.

Funding totaling £6.55m from the Council's approved multi-year capital plan was approved by Cabinet on the 22 June 2021 to progress the programme to Gateway 2. This included Gateway 1 (SOC) costs of £1.99m, with a further £4.56m to get to Gateway 2 (OBC). The programme costs incurred to date are in line with the indicative cost profile above.

Appropriate levels of Council staff have been allocated to ensure that the programme is sufficiently resourced on the client's side, and this is monitored on a regular basis with Heads of Departments. A Programme Board has been established to provide governance and strategic direction for the programme, the chair for this board is the Strategic Director Growth and Regeneration.

A Technical and Quality group and a Master Plan group comprising mostly Council staff have also been convened to provide technical checks and balances at appropriate milestones for the work completed by the SDP, architect and engineers.

A Finance group, that is chaired by the Service Director – Finance, has also been established. This group will have responsibility for reviewing all costs and income associated with the Cultural Heart Programme, and maintains the overall financial model of the development, and to periodically update the Board as required. This will include initial oversight of operational cost review and development through to OBC, Gateway 2.

Internal Kirklees service department stakeholders were also identified by the SDP. These individuals have been consulted in a mixture of group and one-to-one sessions to define the requirements of the core elements that make up the Cultural Heart. A wider group of external end user stakeholders was also established to help refine the preferred option for the core elements and ensure their commercial viability as set out in the SOC report. Consultations will continue through the OBC and beyond and as part of the planning process.

2 Information required to take a decision

2.1 Background

The blueprint, and the part that the Cultural Heart plays in the aspirations, has been considered by Cabinet a number of times and the links to those reports are set out in section 8 of this report and are referred to when appropriate in this report.

Directly related to the delivery of the Cultural Heart was the purchase of the Piazza Shopping Centre, this was agreed by cabinet on 29th May 2019 and was a precursor to the blueprint launch in June 2019.

It is recognised that maintaining activity in and around the Cultural Heart throughout the lifetime of the programme will be important and therefore meanwhile uses will be encouraged. Also, the importance of maintaining a functioning town centre during the implementation phases is noted.

2.2 Items previously noted by Scrutiny

From Scrutiny on the 7th September 2021 the Panel noted the contents of the report and requested that the following recommendations be noted:

- In relation to sustainability and social values, the Panel requested that the correct metrics were put in place to measure outcomes.
 - Update. The sustainability strategy has been established but the formal sustainability targets have not been established yet, but they will be measurable.
 - Social Value Portal is being used for measuring, managing and reporting social value as laid out in the Public Services (Social Value) Act 2012.
- The Panel noted that it was important to focus on the development of sustainable travel options, such as active travel and EV facilities, but that there also needed to be adequate parking facilities to meet current demand.
 - Update. Traffic assessments will be needed for planning and EV facilities will be built into the parking provision.
- In relation to communications, the Panel noted that it was important to ensure the purpose and vision for the Cultural Heart was made clear to all stakeholders including those without internet access.
 - Update. Comms strategy includes engaging external agencies to help develop the strategy.
- The Panel suggested that engagement be undertaken with the following local groups: the Street Angels, the Visual Impairment Network, the Guide Dog Association and the Canal and Riverbank Trust.
 - Noted.
- The Panel requested that the link from the Lawrence Batley Theatre to the Cultural Heart was included in future reports.
 - Update. Links to LBT will develop with the design of the public

realm.

- The Panel noted the importance of elected accountability and scrutiny and agreed that quarterly progress reports be provided to the Panel.
 - Quarterly written updates with formal reporting in the middle of Gateways.
 -
- The Panel noted that consideration should be given to the issue of surface water in the early design phases.
 - Noted.
- The Panel suggested that the town centre is built and marketed in a way that encourages and attracts visitors to the surrounding towns and villages across Kirklees.
 - Noted.

2.3 Progress since Cabinet approval on the 16th November 2021

- The first meeting of the programme board was held on the 23rd June 2021. The meeting is chaired by the Strategic Director for Growth and Regeneration, and meetings continue monthly. The last meeting was held on the 31st January 2022. The next meeting is 23rd February 2022.
- The Cultural Heart programme started reporting monthly to the Regeneration PHB on the 18th May 2021. The last presentation was given on the 18th January 2022. The next meeting is 1st March 2022.
- A legal framework firm has been appointed to assist Legal Services with the appointment of consultants and contractors, to secure vacant possession of properties on the site and advise generally on other property related matters.
- Programme commencement with the SDP (Mace/T&T) was on the 5th July as planned.
- The architects (Feilden Clegg Bradley) and the Engineers (Arup) were successfully appointed during October 2021 as planned. Both these firms are of international repute. They were both appointed from the NHS Shared Business Services Construction Consultancy Services Framework following a competitive process where six architects and six engineers were invited to bid.

Initially the appointments are to OBC only with options to extend should Cabinet approve the programme to proceed beyond Gateway 2.

- The first target, GW1 the SOC Cabinet Report was achieved on the 16th November as planned.
- The architects and engineers RIBA Stage 1 report was signed off by ET, LMT and the Programme Board during January 2022 as planned. This is still early in the design process and is the stage where the designers familiarise themselves with the programme, review existing information, interpret, and confirm the brief with the Council. The proposals are subject to change as further design work progresses.

A presentation of the Stage 1 work will be presented at Scrutiny. The information and images and additional design work in the presentation are all subject to further sign off by Cabinet and subject to planning.

- The estimated construction costs for the programme have not varied from the £210m previously reported.
- The next target is GW2 the OBC Cabinet Report in July 2022. The ongoing work to achieve this includes:
 - Work towards RIBA Stage2.
 - Carry out periodical cost reviews and refinement of Development Capital £210m budget as the design develops.
 - Assessment of exclusions from £210m ongoing with Corporate Landlord and service teams in preparation for OBC.
 - Service teams reviewing FF&E, pre-opening and operational costs for staff and specialist support for OBC report.
 - Procurement of 3rd party Venue operator for sign off at OBC.
 - Procurement of comms agencies to work with in-house team.
 - Delivery schedule update for decant dates for Library, meanwhile uses and retailers, etc and enabling works including strip out and asbestos removal.
 - Ongoing stakeholder consultations with Council departments and the programme board to expand on the initial brief. Wider consultation will commence during this period.
 - The initial heritage impact assessments have been completed and discussions commenced with Historic England in developing the planning strategy. This work will inform decision making on the delivery process and design as the programme includes two Grade II listed buildings (library and Queensgate Market) and is adjacent to the conservation area.

Meetings are also being scheduled with Huddersfield Civic Society and the 20th Century Society.
 - Ongoing meetings with Kirklees planning team.
 - Negotiations are ongoing with existing lease holders of properties on the site and predominantly those associated with the Piazza Shopping Centre to free up the site for redevelopment. Third parties also have rights of access associated with the service tunnels under the site which will have some influence on the strategy associated with the tunnels. The Queensgate Market strategy has been developed with the retailers.
 - As part of the SOC a sustainability strategy for the programme was developed. This is being reviewed by the designers to start to consider the ways in which the aspirations will be incorporated into the design. This

will include how the programme can connect into the proposed town centre heat network and electricity project.

Set programme sustainability targets with KC sustainability leads.

- The SDP, architect and engineer are delivering their social value commitments. The Social Value Portal is being used to measure the outputs. The Council are also reviewing the wider SV policy with new proposals to go before Cabinet in June/July which will be incorporated into the Cultural Heart programme post OBC.
- Development of the Outline Business Case at Gateway 2 (July 2022 Cabinet) will include:
 - RIBA 2 Masterplan
 - OBC update of outline feasibility/viability
 - Determining value for money
 - Affordability and funding review
 - Update of development appraisal
 - Master development programme
 - Planning for successful delivery
 - Survey and investigation reports
 - Market review
 - Cost plan
 - Constraints/risk register

At Gateway 2 all elements of the programme including design, functionality and finances associated with capital and revenue will have been further assessed in detail and their viability tested and how they sit within the master plan for the Cultural Heart.

3 Implications for the Council

3.1 Working with People

This report deals with the delivery aspect of the blueprint. The blueprint was subject to a number of engagement exercises commencing in 2018 as part of the blueprint development and then again late in 2019 after the blueprint launch the Council undertook a Place Standard exercise to benchmark public reaction to the approach and projects. The key report for this can be found by accessing the following link:

<https://howgoodisourplace.org.uk/huddersfield-town-centre/>

As part of initial development work into options around the core projects for the cultural heart a number of stakeholders have been consulted as a way of testing out and developing options. A programme of this scale will need engagement and consultation at various stages of the programme development including the statutory stages associated with any planning application.

3.2 Working with Partners

Collaboration and working together with partners are the key to ensuring we get the best outcomes for citizens, communities and Kirklees as a whole. Early contact with selected stakeholders has been undertaken to help shape some early options for

projects associated with the Cultural Heart. This will continue and be expanded as the programme is developed. The business case stages will require a full market review.

3.3 Place Based Working

The development of the blueprint and the associated Place Standard exercise has already engaged town centre stakeholders, businesses and users to help shape the overall approach to redeveloping Huddersfield Town Centre. Other engagement and consultation exercises will be carried out for each identified project. This intelligence alongside market-based information will be used to shape proposals so that it meets the needs of existing and future Kirklees residents.

3.4 Climate Change and Air Quality

The reduction of carbon emissions and the minimisation of air quality problems is a key objective for the blueprint. The sustainability strategy and net zero requirements for the Cultural Heart programme are being reviewed by the designers to start to consider the ways in which the aspirations will be incorporated into the design.

Both Climate Change and Air Quality will be key parts of the master plan to be delivered at Gateway 2. This in turn will inform detailed design and planning applications as the programme develops.

In addition, climate change initiatives are associated with the delivery and promotion of other associated projects and programmes for example sustainable transport modes that help to reduce adverse transport-derived impacts on communities and public health. This aspect is particularly evident in the Transforming Cities Fund where further carbon mitigation measures need to be integrated into scheme scope and designs.

3.5 Improving outcomes for children

The blueprint includes within it a key objective of providing a family friendly town centre. This means that uses, streets and places will favour all age groups including children. Part of the strategy to renew the town is to bring in new uses that attract families and young people in a way the town doesn't at present. This means that the introduction of cultural activities and associated food and beverage offers need to be managed in a way that appeals to all age groups. Additionally, streets and spaces such as the Town Park will be designed with all generations in mind making them both safe and inclusive at the same time.

3.6 Other (Legal/Financial or Human Resources)

3.6.1 Finance

The Cultural Heart programme is a significant undertaking with a current estimated construction value of £210m including an allowance for inflation. This estimated figure excludes Council staff resources and service team fixtures, fittings and equipment (FF&E). There are a number of other exclusions which will be discounted or included as work progresses towards the OBC Cabinet report.

Current approved multi-year capital plans to support the Cultural heart Programme total £42.8m over the 2021-26 period, inclusive of provision for a replacement MSCP and provision for the previously advised costs of £6.55m to achieve Gateway 2.

Should Cabinet approve that the Cultural Heart programme is to proceed beyond Gateway 2 in July 2022, this is a significant additional capital expenditure commitment of up to £170m over the next four to five years. It is assumed that the associated funding would be funded from Council borrowing, although all possible external funding opportunities would also be explored.

The associated Council annual debt requirement would need to be serviced from general fund revenue estimated to be in the region of £6m per annum by the time of scheme completion in four to five years' time. Operational revenue and capital costs will need to be factored in as part of developing the OBC report.

Cabinet would then have the subsequent authority, at Gateway 2 in July 2022, if it wished to proceed, to commit to a preferred option and full construction over a four-to-five-year period, within available capital and revenue resources approved prior at Budget Council in February 2022.

3.6.2 Procurement & Value for Money

For this stage of the programme up to Gateway 2 (OBC) the principal appointments have been made. This includes the SDP (Mace/T&T), architects (FCB) and the engineers (Arup).

Surveys are also being undertaken as part of information gathering, consultancy help is being engaged for procurement of a venue operator and agencies are being procured to help with the comms.

Work is on budget (£6.55m) to conclude the OBC and master plan as planned by July 2022.

3.6.3 Legal

As anticipated in the Cabinet report a legal framework firm has been appointed to assist Legal Services with the appointment of consultants, assist with procurement advice and secure vacant possession of properties on the site and particularly the Piazza Shopping Centre.

3.7 Consultees and their opinions

No consultees at this time other than the consultations referred to at 3.1 and 3.2 above.

4 Next steps and timelines for The Cultural Heart

Subject to Cabinet approvals the anticipated programme is:

- Gateway 2, Outline Business Case (OBC) July 2022 target

Cabinet approval is required to proceed beyond Gateway 2

- Gateway 3,
Planning Design Freeze & Planning Submission September 2022 target
- Gateway 4,
Construction contractor award Q1 2024 target
- Completion Q1 2026 target

5 Officer recommendations and reasons

Below are the recommendations from the 16th November 2021 Cabinet report.

- 5.1** To agree to proceed in line with the proposals and recommendations in the Strategic Outline Case to Gateway 2 within the approved funding limits approved at the cabinet meeting of 22nd June 2021.

Reason: To expedite the programme and achieve the overall acceleration so that the Cultural Heart master plan and Outline Business Case can be completed as soon as is practical.

- 5.2** To agree to delegate all necessary authority in pursuance of recommendation 6.1 to the Strategic Director for Growth and Regeneration to deliver the programme to Gateway 2 the Outline Business Case.

Reason: To expedite the programme and achieve the overall acceleration.

6 Cabinet Portfolio Holder's recommendations

Below are the recommendations from the 16th November 2021 Cabinet report that were approved at Cabinet.

Cllr Peter McBride, the Cabinet Portfolio Holder for Regeneration, supports the recommendation and was briefed on the 20th October 2021, and Cllr Paul Davies, the Cabinet Portfolio Holder for Corporate, was briefed on the 15th October 2021

The Cabinet Portfolio Holder recommends that Cabinet:

- 6.1** Agrees to proceed in line with the proposals and recommendations in the Strategic Outline Case to Gateway 2 within the approved funding limits approved at the cabinet meeting of 22nd June 2021 so that the Cultural Heart master plan and Outline Business Case can be completed as soon as is practical.
- 6.2** Delegates all necessary authority in pursuance of recommendation 7.1 to the Strategic Director for Growth and Regeneration to deliver the programme to Gateway

2 the Outline Business Case.

7 Contact officer

David Glover
Senior Responsible Officer, Cultural Heart
01484 221000
david.glover@kirklees.gov.uk

8 Background Papers and History of Decisions

- **March 2019** – Cabinet Report - Assembling land and property – Huddersfield Town Centre (Piazza) -
<https://democracy.kirklees.gov.uk/documents/s29122/Item%2014%20Land%20Assembly.pdf>
- **June 2019** – Huddersfield Blueprint Launch Event
- **August - Oct 2019** - Huddersfield Blueprint Place Standard Exercise – Results at <https://howgoodisourplace.org.uk/huddersfield-town-centre/>
- **February 2020** – Cabinet Report - Huddersfield Blueprint - Next Steps -
<https://democracy.kirklees.gov.uk/documents/s34958/Item%2015%20CAB%20-%2020%20-%20071%20-%202020-02-25%20Cabinet%20Huddersfield%20Blueprint%20-%20Next%20Steps%20Final.pdf>
- **September 2020** – Cabinet Report - Dewsbury and Huddersfield Town Centre Finance -
<https://democracy.kirklees.gov.uk/documents/s37506/Town%20Centre%20Finance%20Cabinet%20Report%20-%20Final%20Version.doc.pdf>
- **June 2021** – Cabinet Report - Cultural Heart, part of the Huddersfield Blueprint – Next Steps
<https://democracy.kirklees.gov.uk/documents/s43757/PUBLIC%20CUTLURAL%20HEART%20Cabinet%20Report.%20Final%2016.11.21.pdf>
- **November 2021** – Cabinet Report – Cultural Heart, part of the Huddersfield Blueprint – Gateway 1.
<https://democracy.kirklees.gov.uk/documents/s43757/PUBLIC%20CUTLURAL%20HEART%20Cabinet%20Report.%20Final%2016.11.21.pdf>

9 Strategic Director responsible

David Shepherd
Strategic Director for Growth & Regeneration

01484 221000

david.shepherd@kirklees.gov.uk